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Growth Capital and Cepton believe these non-GAAP financial measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to Cepton's financial condition and results of operations. Growth Capital and Cepton believe that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating actual and projected operating results and trends in and in comparing Cepton's financial measures with other similar companies, many of which present similar non-GAAP financial measures to investors. Neither Growth Capital nor Cepton considers these non-GAAP financial measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitation of these non-GAAP financial measures is that they exclude significant expenses and other amounts that are required by GAAP to be recorded in Cepton's financial statements. In addition, they are subject to inherent limitations as they reflect the exercise of judgments by management about which expenses and other amounts are excluded in determining these non-GAAP financial measures. You should review Cepton's audited financial statements, which are included in the registration statement relating to the proposed business combination.

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#### Participants in the Solicitation

Cepton and Growth Capital and their respective directors and officers of Growth Capital in the Registration Statement. Information regarding the persons who may, under SEC rules, be deemed participants in the solicitation of proxies from Growth Capital intends to file with the proposed business combination will be included in the definitive proxy statement/prospectus that Growth Capital intends to file with the SEC.

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# We are Cepton

Our mission: Deploy high performance, mass-market lidar to deliver safety and autonomy across multiple industries



#### **Global Team**

- HQ: San Jose, CA
- Regional offices: Germany, Japan, Canada, China
- 128 team members, 53 Engineers, 21 PhDs

#### **Customers**

- 100+ customer projects<sup>(1)</sup>
- Active engagement: 10/10 top OEMs (2)
- 160+ opportunities in pipeline

# Partners Global Tier 1 Auto Supplier

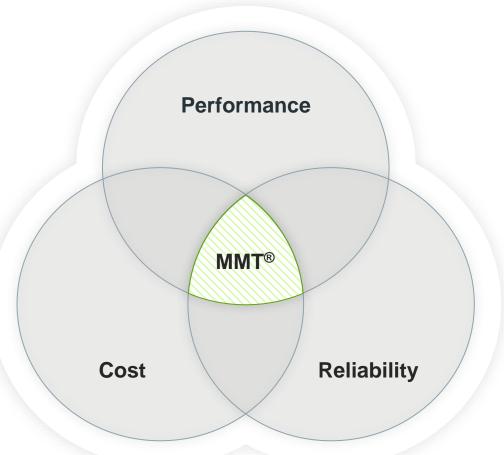


# Cepton's lidar value proposition

ACHIEVING OPTIMIZED BALANCE FOR PERFORMANCE, COST AND RELIABILITY

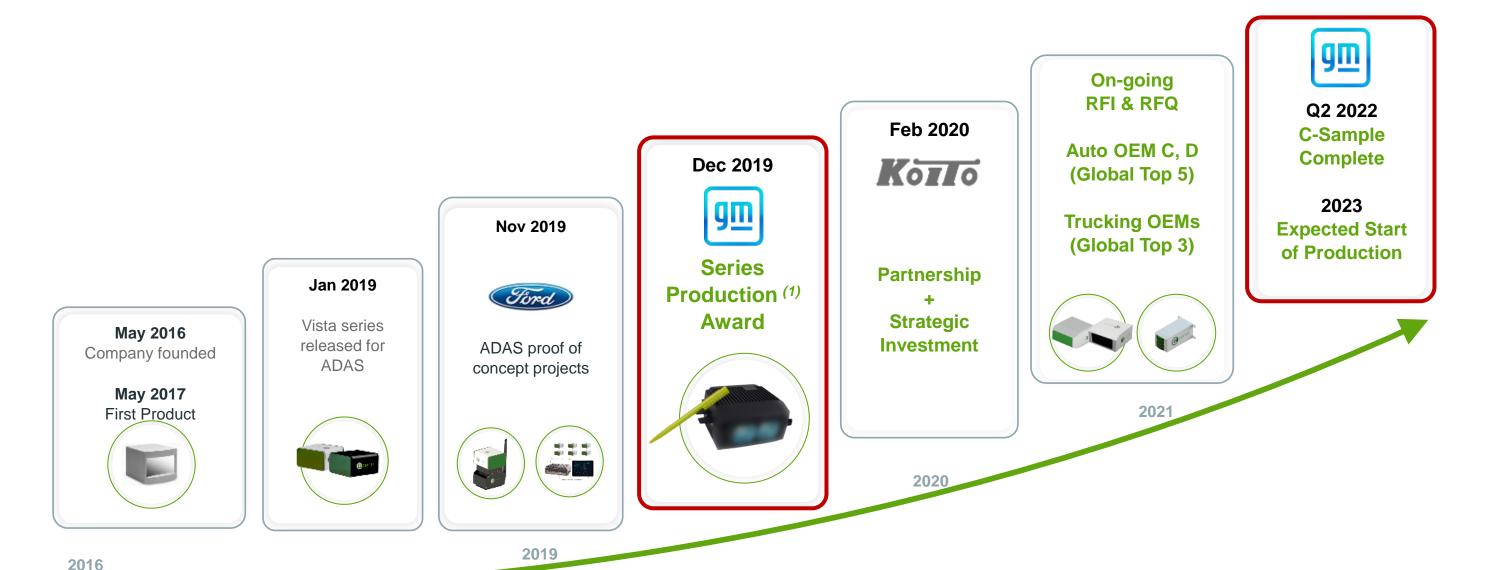


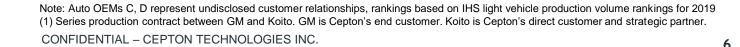
- 2 Superior performance
- 3 Cost advantage
- 4 Compact form factor
- 5 Volume scalability
- 6 Auto-grade reliability
- 7 Leading Tier 1 partner





# Strong track record of commercial success and innovation







# Product leadership validated by world class customers and partners





#### **Landmark Tier 1 Partnership**

- World's #1 automotive exterior lighting Tier 1 supplier<sup>(1)</sup>
- 3+ year relationship; led \$50M Series C investment (2020)
- Expands from traditional lighting to ADAS technology
- Supports auto-grade certifications and manufacturing



Seamless vehicle integration to enable mass market adoption High volume lidar manufacturing



# Founder led team of lidar industry pioneers

VISIONARY TEAM WITH DECADES OF COLLECTIVE EXPERIENCE ACROSS ADVANCED LIDAR AND IMAGING TECHNOLOGIES.



Jun Pei, PhD CEO and Co-Founder

- Technology specialist in optics and electronics
- Founded AEP Technology, developing advanced 3D optical instruments
- · Ph.D. in Electrical Engineering from Stanford











Mark McCord, PhD CTO & Co-Founder

- Led Advanced Development at KLA-Tencor
- Former Associate professor at Stanford
- Ph.D. in Electrical Engineering from Stanford











Winston Fu, PhD Chief Financial Officer

- Founder Silicon Valley venture capital firm, LDV Partners
- Served as CFO and Chairman of Active-Semi before Qorvo acquisition and helped build many technology companies as an entrepreneur and/or board member
- Ph.D. from Stanford in Applied Physics, MBA from Kellogg School of Management







#### **Business Team**



**Mitchell Hourtienne** VP of Business Dev. Infineon

Sensata



















Liqun Han, PhD SVP of Operations  $KL\Lambda$ 



**Development Team** 

Dongyi Liao, PhD **SVP** of Applications ON INVIDIA.



**Andrew Klaus** Country Manager (Japan) **INOVIZ** 



Henri Haefner **Marketing Director** Velodyne Lidar







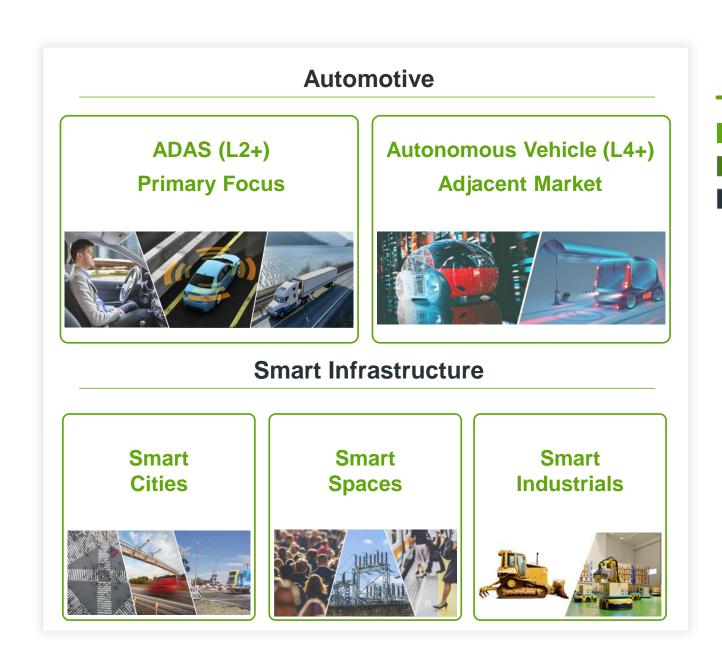
**Dennis Chang** VP of Manufacturing **≋ENWARE** BRÓMIC

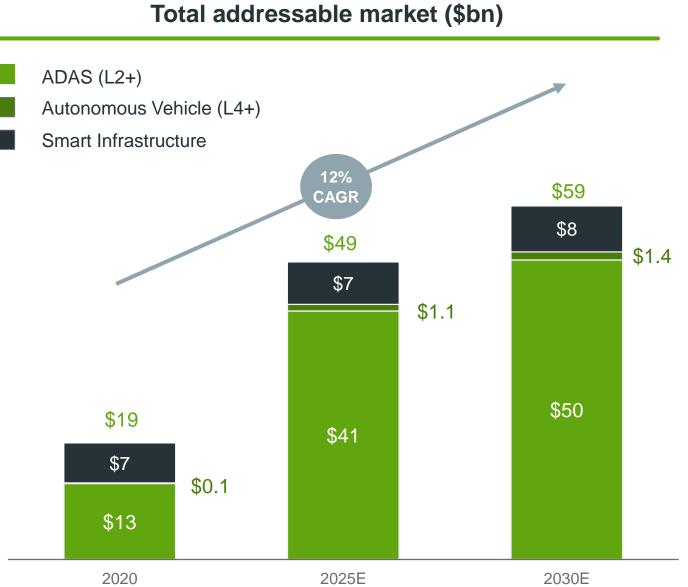


Hao Wang, Ph.D. Director of Q & R SORAA



# **Key target markets - ADAS represents the largest opportunity**







# GM Ultra Cruise – a strong validation for the entire LiDAR industry

CEPTON IS PROUD TO SUPPORT GM'S UC PROGRAM



#### **Key Highlights:**

Ultra Cruise works through a combination of cameras, radars and LiDAR,... Ultra Cruise also incorporates an integrated LiDAR behind the windshield.

Ultra Cruise will join GM's lineup of hands-free advanced driver-assist systems on **select models in 2023**, with Cadillac being the first to introduce the technology.

GM Investor Day Press Release, Oct 6, 2021

"The perception system uses 3 kinds of sensor, ...cameras, radar -- like Super Cruise, and we've also added lidar on the vehicle...Both GM and Cruise have studied lower content systems like vision only and believe they will not meet our performance and safety standards"

Doug Parks - EVP of Global Product Development, Purchasing & Supply Chain Oct 6, 2021



# Largest Known L2+ ADAS lidar series production award in industry

SIGNIFICANT ANTICIPATED GLOBAL SALES VOLUME AND EXTENSIVE AFFILIATE OPPORTUNITIES





# GM ADAS lidar series production award overview

EXPECTED DEPLOYMENT ON MULTIPLE VEHICLE MODELS ASSOCIATED WITH 3 MAJOR VEHICLE PLATFORMS



#### Secular tailwinds could drive further growth in lidar attach rates



**Growing customer expectations for built-in advanced safety features** 



Attractive price points for ADAS and anticipated transition to feature subscription models

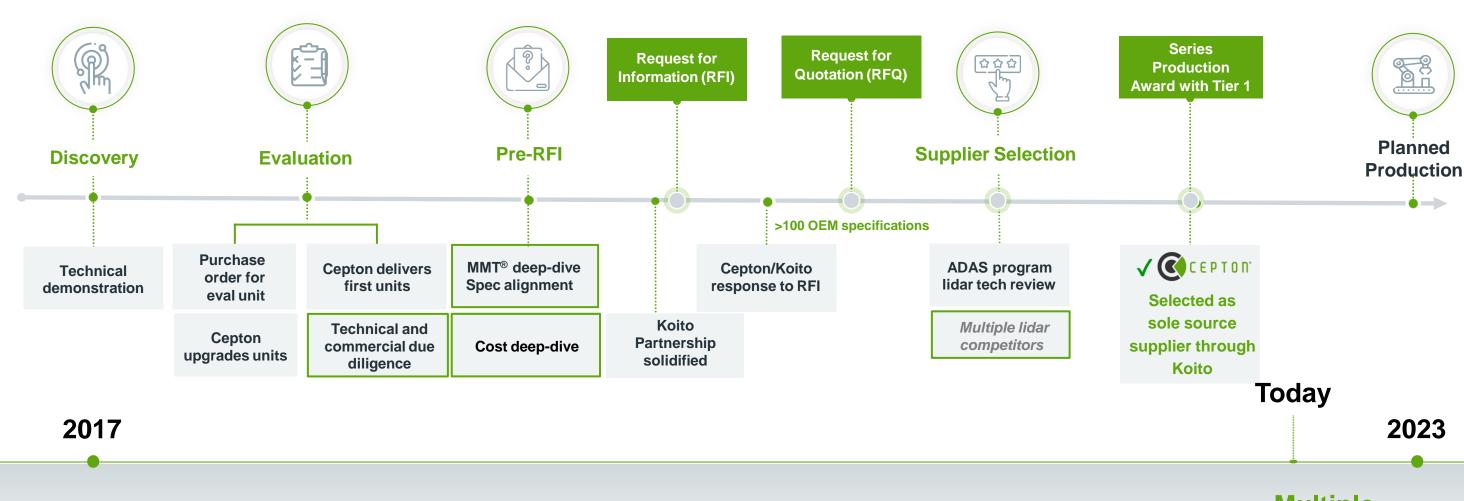


Expected acceleration of EV transition enables hardware upgrades for L2+ ADAS lidar



# The journey to the ADAS series production award with GM

STRONG AND ESTABLISHED RELATIONSHIP WITH GM FOLLOWING 3+ YEARS OF RIGOROUS ENGAGEMENT





14
Technical
workstreams



Major Vehicle Platforms awarded to date



Multiple
Vehicle Models
awarded to date



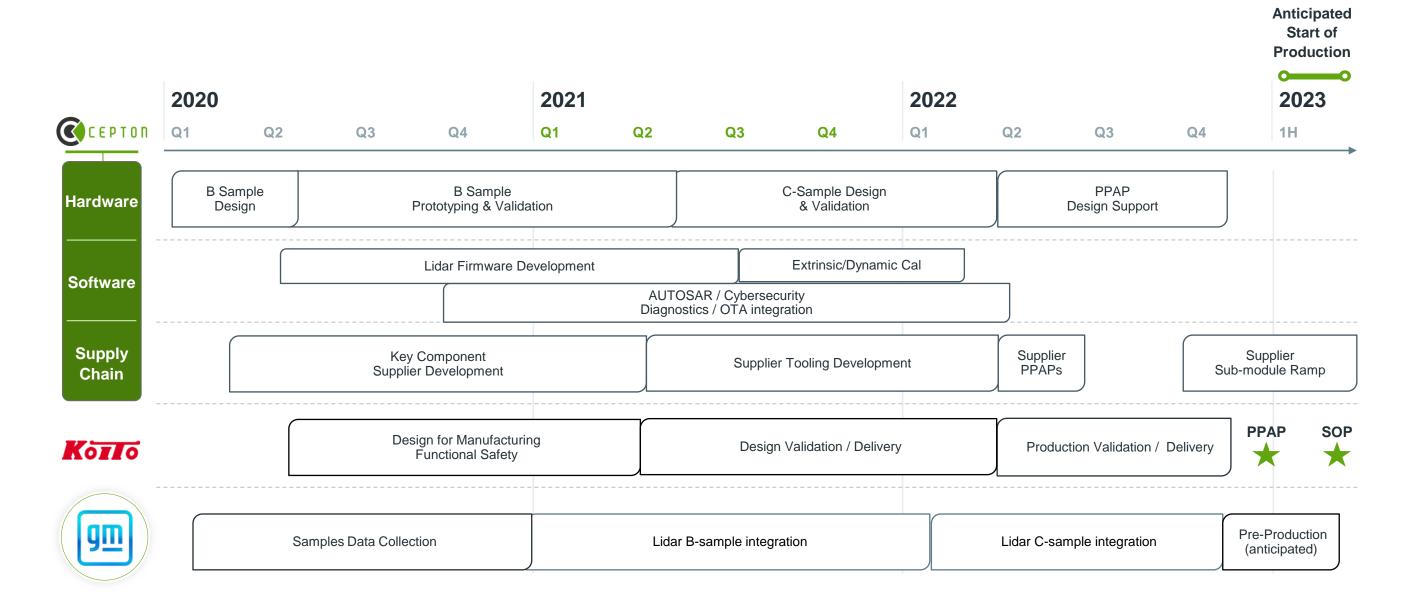
Ecosystem partners engaged



Multiple
OEM manufacturing
plants to be
configured



# Anticipated series production target timeline at GM





# Multiple platform win results in significant barriers to entry

LONG DESIGN TIMELINE AND SIGNIFICANT DEVELOPMENT INVESTMENT

# **Embedded in Vehicle Design**

ADAS function designed around Cepton lidar (optimized placement, compact design, low power) and specs

# 

# Development & Validation

Rigorous 3+ year design cycle

# Scalability & Lower Cost

Planned mass volume production will enable lower costs across various programs

# Manufacturing & Supply Chain

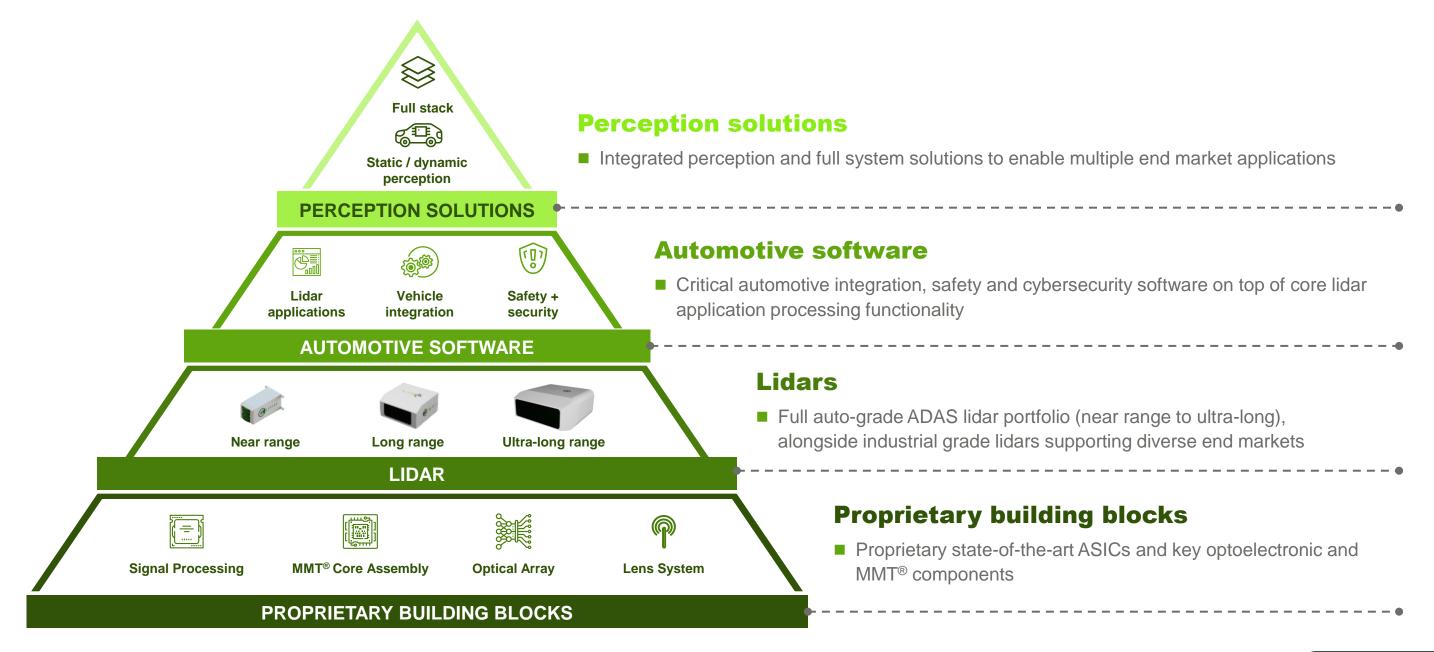
Embedded in OEM supply chain ecosystem for awarded vehicle platforms and models

GM series production award positions Cepton for potential affiliate and new OEM programs



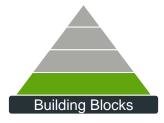
# Cepton's end-to-end lidar solution platform

COMPREHENSIVE ADAS LIDAR SOLUTION PORTFOLIO ACROSS HARDWARE AND SOFTWARE





# Cepton's superior lidar design choices



A BALANCED DESIGN APPROACH TO ACHIEVE A HIGHLY COMPETITIVE PERFORMANCE TO PRICE RATIO

#### **ILLUMINATION**

What type of laser to use?



905 nm Wavelength; Edge Emitting

**Performance** High brightness & efficiency

with low power

Cost ✓ Already at \$1 per piece at

high volume

Reliability ✓ Autograde silicon-based components

#### Competitors' choices

1550nm Fiber Laser × High cost & power, not auto-grade, high absorption by water

~15xx Tunable Laser × Reliability (unproven for automotive), high cost, complexity, water absorption

~850nm VCSEL × Low range / inadequate power

#### **DETECTION**

How to measure distance to objects?



**Direct Time of Flight (TOF); Si APDs** 

**Performance** 

✓ Long range detection with Class 1 eye safety

Cost

Low cost with advanced custom ASIC

Reliability

✓ Simple design with mature technology

#### Competitors' choices

× High complexity, high cost, lower frame rates

**Histogram TOF** × Higher noise, poor range, complexity

InGaAs APD × High cost, not autograde

**SPAD / SiPM** × Sun noise, range limitation, maturity

#### **IMAGING**

How to form 3D images?



MMT®

Performance

High field of view, resolution and frame rate

Cost

✓ Low cost with a simple mirrorless design

Reliability

Frictionless design using common materials

#### Competitors' choices

Flash × Poor range, high power, limited field of view

**Sequential Flash** × Weak range, field of view tradeoff

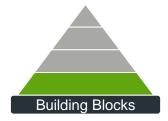
Mechanical Rotation × High complexity/cost, low reliability

MEMS / Galvo Mirror × Low reliability, high cost

Other Mirror × Range/optical inefficiency, complexity

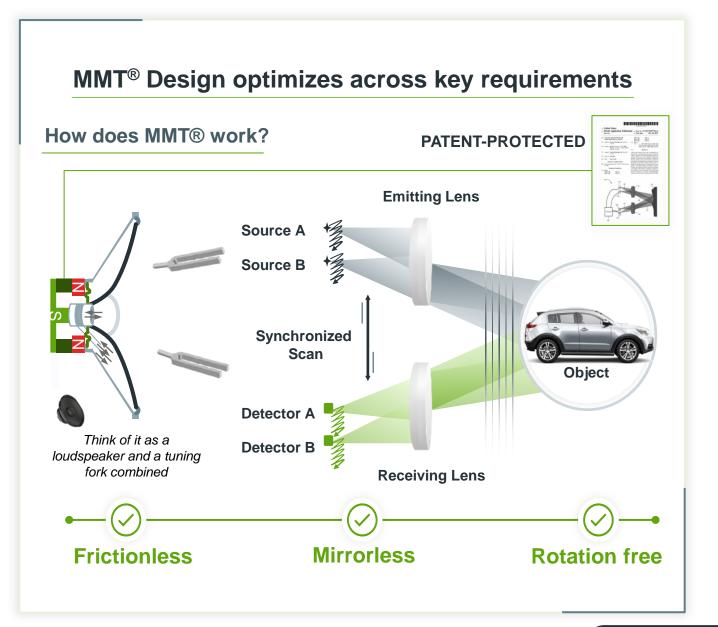


# Breakthrough MMT® for lidar imaging



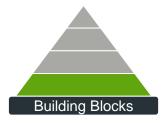
PATENT-PROTECTED, INNOVATIVE LIDAR TECHNOLOGY

IMAGING				
MICRO MOTION TECHNOLOGY (MMT®)				
Scalable, licensable technology platform Mirrorless, rotation-free, frictionless 3D imaging				
Reliable	Durable, uses traditional / common materials			
Versatile	Ability to achieve near- to ultra-long range and wide field of view			
Innovative	Design simplicity combined with precision innovation Anchor patent covering all aspects			
Efficient	Compact form factor, low power, inexpensive components			
Scalable	Capability to scale-up to high manufacturing volumes			





# Cepton's proprietary lidar engine ASIC



LIDAR FUNCTIONALITY EMBEDDED IN MINIATURE SYSTEM-ON-CHIP (SOC)

## ILLUMINATION | DETECTION

#### SINGLE-CHIP LIDAR ENGINE ASIC

Feature-rich, powerful data processing SoC for lidar Combines **illumination** control and **detection** functions

Reliable

Off-the-shelf, mature silicon process technology, manufactured by a top silicon foundry

**Powerful** 

Lidar illumination control combined with sophisticated detection engine

**Innovative** 

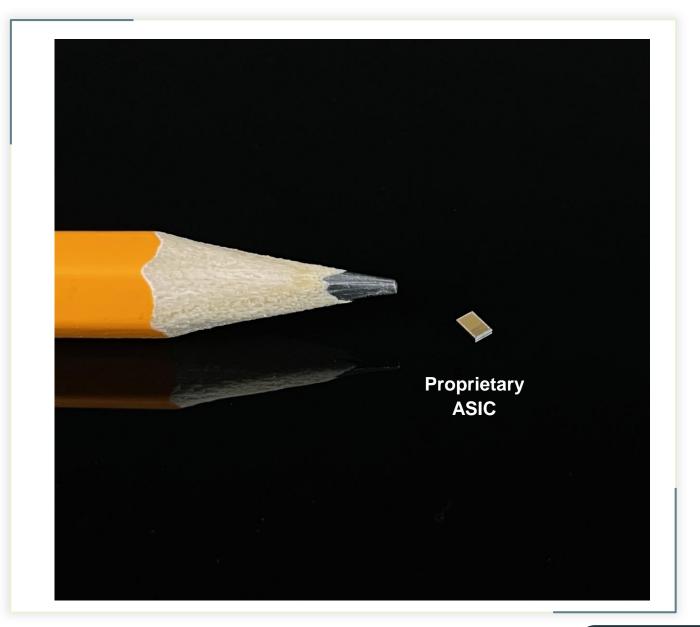
State-of-the-art signal processing maximizes range and minimizes noise

**Inexpensive** 

Low cost, low power design, seamlessly integrated into proprietary micro-optical array

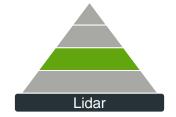
**Available** 

Already shipping in automotive B-sample lidars





# Cepton lidars: among smallest, most compact for ADAS



CEPTON LIDARS ARE IDEALLY SUITED FOR OEM IMPLEMENTATION AND INTEGRATION

#### **Behind windshield**



- Easier portability across platforms
- Existing cleaning mechanism
- Potential for integrated sensor farm
- Superior road vision

#### Headlamp





- Compact design for easy placement
- Elegant, hidden integration
- Existing cleaning mechanism
- Dual sensor design for cut-in detection

#### Fascia



- Common placement area
- Minimal new real-estate needed
- Easily embeddable / non-intrusive
- Flexible placement for application



Compact size adapted for space constraints



Power efficient



Mature and scalable design for manufacturing



# Advanced software for automotive integration and perception



SOFTWARE TO ENABLE SEAMLESS AUTOMOTIVE INTEGRATION AND LIDAR PERCEPTION TO SUPPORT OEM ADAS FEATURES

#### **AUTOMOTIVE SOFTWARE**





**Seamless vehicle integration for ADAS series production** 



- AUTOSAR implementation
- Extrinsic / dynamic calibration

**OEM** safety and security standards compliance



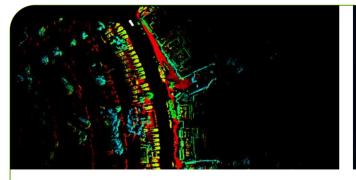
- ISO26262 / ASIL-B func safety
- Cybersecurity

Support for OEM OTA subscription models



- Diagnostics
- Over-The-Air update support

#### LIDAR PERCEPTION SOFTWARE





Feature-rich hardware accelerated perception

Scalable platform for T1/OEM feature integration

Flexible engagement model

Leverages experience in Smart Infra markets



- Object detection + classification
- Object velocity + tracking



- Lane mark & ground extraction
- Free space/curb detection & more



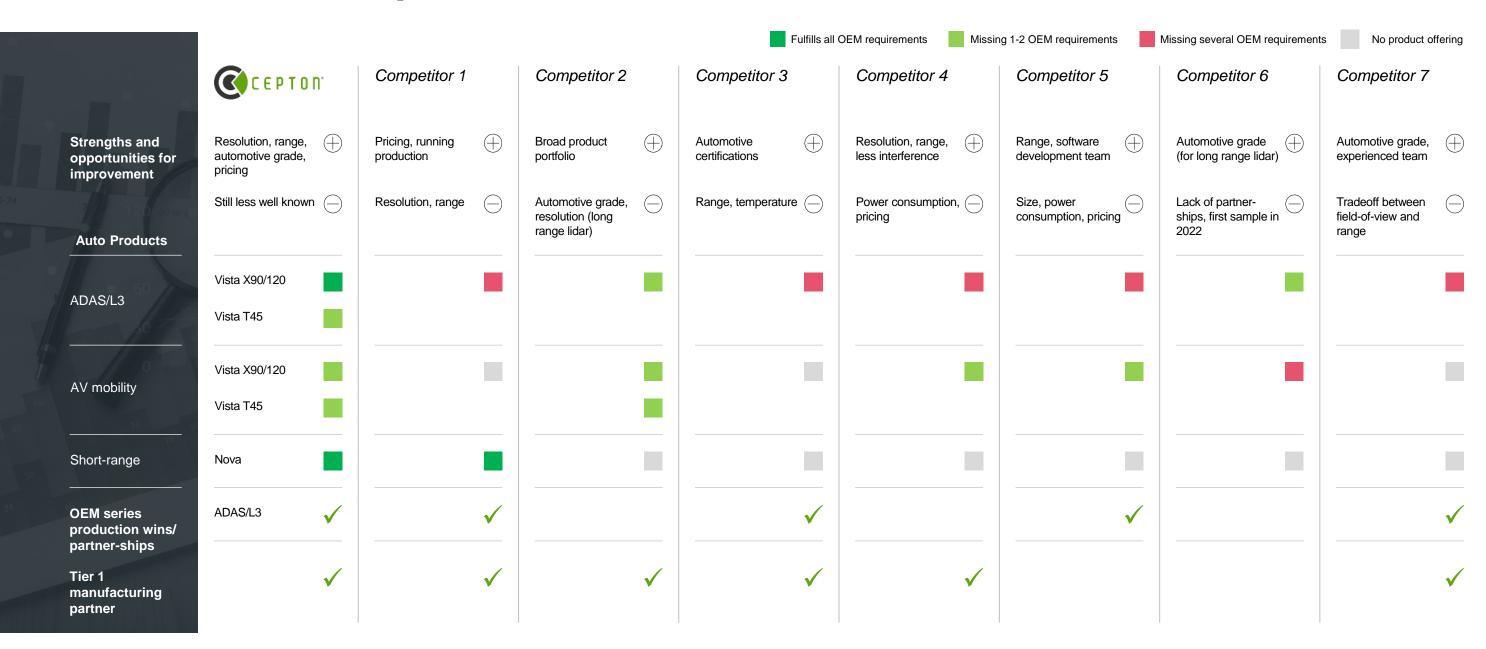
 Flexible development and licensing model for Tier 1/OEM engagements



 Productization proof points in Smart Cities & Smart Spaces



# Third party validation: Cepton is the *only* lidar provider that fulfills *all ADAS* OEM requirements



Source: Leading third party consulting firm; analysis conducted through expert interviews, product data sheets, investor presentations, supplier websites, press releases and market reports; study commissioned by Cepton in January 2021



## A leader in Smart Infrastructure

CEPTON IS A TOP DEPLOYER OF DIRECTIONAL LIDAR SOLUTIONS TO THE SMART INFRASTRUCTURE SPACE





- Engaged for 2.5 years
- Feeder program for Smart Cities
- 8+ sites deployed

- Won major highway project
- Engaged for 1.5 years
- 3 active projects
- Discussing expanded partnership

- Long term contract in progress
- Engaged for 2+ years
- 5+ sites deployed

- Deployed at Orlando Intl Airport, pilots at Big Box retail, stadiums
- Engaged for ~1.5 years
- 5+ sites deployed



# **Investment highlights**



#### Highly competitive price-for-performance lidar solutions, based on patented MMT®

- Patented design built from the ground up for commercialization at scale
   Architecture that enables price points supporting mass market adoption



#### Awarded largest ADAS lidar series production to date

- Anticipated start of production in 2023
  Award designation positions Cepton as a potential market leader



# Partnership with Koito, world's #1 Tier 1 auto lighting supplier<sup>(1)</sup> Accelerates product development and enables economies of scale Accelerates OEM series programs with top OEMs



#### Anticipated rapid scaling with high potential revenue visibility

- High visibility potential revenue expected to constitute ~64% of 2026E revenue, supported by 160+ pipeline opportunities
   Diverse profile with total TAM ~\$60bn, smart infrastructure business scaling ahead of auto



#### **Compelling financial profile**

- Anticipated high growth at scale and attractive targeted profitability with target EBITDA margin 40%+
   Capital efficient model leveraging Tier 1 and SI relationships, and contract manufacturing



#### Founder-led, industry pioneer team

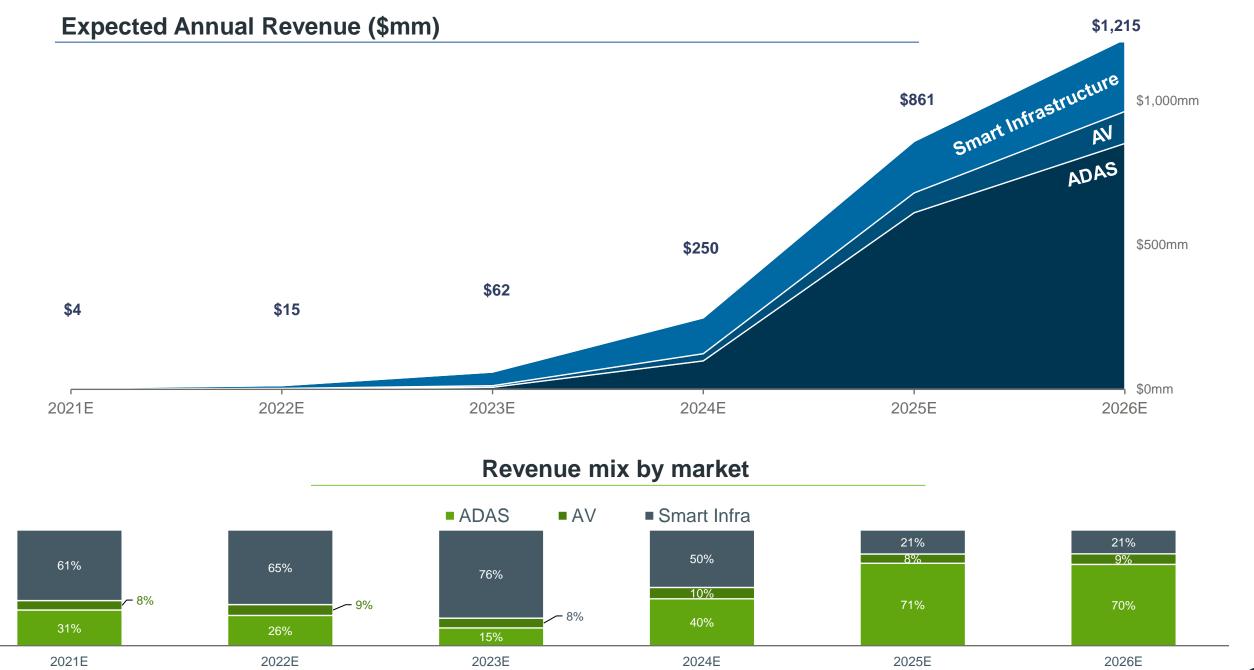
- Proven experience and track record in advanced lidar and imaging technology
   Robust technology & product roadmap to rapidly move down cost curve







# Revenue ramp driven by production awards and strong pipeline





# High visibility, diversified revenue plan

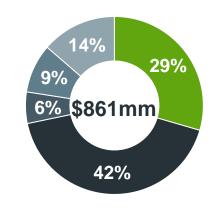
#### **Pipeline Today**

Automotive

43

engagements

#### **2025E Expected Revenue**



High visibility: \$616mm (72%)

- Awarded
- Advanced engagement
- Evaluation stage
- Early engagement
- Future engagement





High visibility: \$780mm (64%)

## Smart Infrastructure

126

engagements

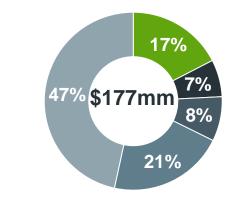
#### Auto

\$683mm

51%

33%





#### **Auto**

\$965mm

44%

#### **Smart Infrastructure**



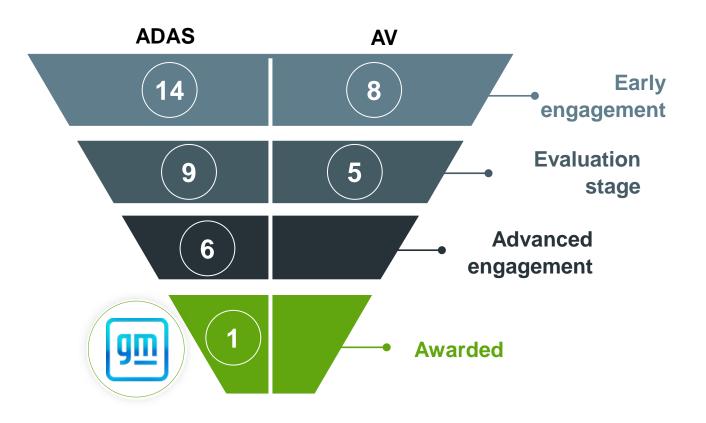
#### Note

- High visibility potential revenue = automotive awarded + automotive advanced engagement and smart infrastructure production partners + smart infrastructure advanced engagement
- Automotive engagement stages: 1) Awarded: Series production win achieved, expected revenue reflects expected terms of award; 2) Advanced engagement: Advanced stages of proof of concept projects or RFQ and/or affiliates/alliance partners of customers that have awarded Cepton series production wins for particular vehicle models
  - Smart Infrastructure engagement stages: 1) Production partners: lead partners with planned ramps and/or partnership contracts; 2) Advanced engagement: partners with ongoing pilots / POCs in advanced stages

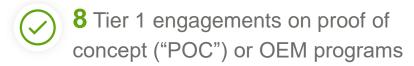


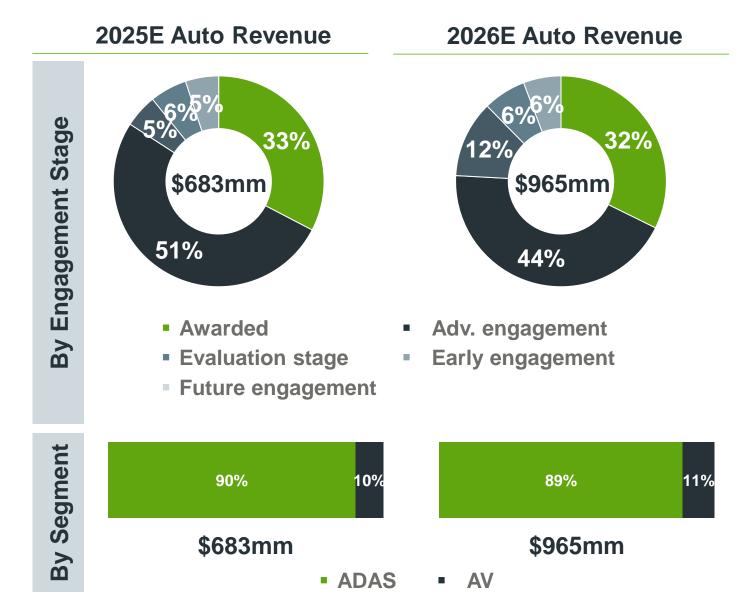
# Large and diverse auto partner pipeline

ENGAGEMENT PIPELINE SUPPORTS REVENUE VISIBILITY









#### Note:

<sup>•</sup> Automotive engagement stages: 1) Awarded: Series production win achieved, expected revenue reflects expected terms of award; 2) Advanced engagement: Advanced stages of proof of concept projects or RFQ and/or affiliates/alliance partners of customers that have awarded Cepton series production wins for particular vehicle models



# **Expected high growth at scale**



#### Commentary

- Cepton offers lidar and perception solutions across multiple segments
  - Automotive OEM mass market (L2+) key focus area
  - Automotive AV (L4-L5) adjacency
  - Smart infrastructure smart cities, smart spaces and smart industrials
- Expected revenue ramp in 2024+ primarily driven by scaling of automotive series production programs
  - ADAS revenue ramp from OEM programs expected to represent approximately 70% of total revenue by 2026
  - Ongoing engagement with top tier OEMs and EV OEMs
- Smart infrastructure expected to generate significant revenue ahead of OEM production scaling in 2024
  - Represents majority of estimated revenue through 2023
  - Over 120+ smart infrastructure opportunities in pipeline
- High visibility potential revenue expected to constitute ~64% of 2026E revenue (76% of auto revenue and 20% of smart infrastructure revenue)



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# **Growth Capital Acquisition Corp. overview**

#### **Growth Capital overview**

Issuer:	Growth Capital Acquisition Corp. (Nasdaq: GCACU, GCAC, GCACW)
Amount in Trust:	\$172,500,000
Units Offered at IPO:	17,250,000 units @ \$10.00 per unit
Unit Composition:	Each unit consists of 1 share of Class A common stock and 1/2 redeemable warrant (each whole warrant entitles the holder to purchase 1 share of Class A common stock)
Sponsor Investment:	\$5,175,000 in 5,175,000 Warrants
Time Horizon:	18 months from January 29, 2021
Cash Held in Trust:	100.0% or \$10.00 per unit, in Trust for the initial 18-months from IPO
Warrant Strike/Call Price:	\$11.50 / \$18.00
Public Warrants:	8,625,000 warrants, all warrants expire after 5 years from closing of the business combination ("BC")
Sponsor Promote Shares :	4,312,500 common shares
Lock Up:	6-month lock-up of Sponsor's shares post-BC <u>or</u> released from lock-up if the stock is ≥ \$12.00 for any 20 trading days within any 30 trading day period commencing at least 60 days post-BC
Sole Book Runner:	Maxim Group LLC
Target Industry	Merge/Acquire an operating business in any industry

#### **Experienced management team**



**Akis Tsirigakis**President, Chairman, Co-CEO

- 35+ yrs experience in shipping / ship ownership, in M&A and heading public companies
- Currently CEO of Nautilus Energy Management Corp, and CEO of SevenSeas Investment Fund
- Founded three blank check companies, Stellar Acquisition III Inc., Nautilus Marine Acquisition Corp., and Star Maritime Acquisition Corp., conducted their initial public offerings and successfully closed three business combinations
- Mr. Tsirigakis received his Master's Degree (1979) and B.Sc. in Naval Architecture from The University of Michigan



George Syllantavos
Co-CEO, CFO, Director

- 28+ yrs experience in M&A and transportation / finance, last 15 yrs focused on industrials, infrastructure and maritime transactions
- Currently Managing Director of Nautilus Carriers, Inc.
- Co-founded three blank check companies in partnership with Mr. Tsirigakis. He served as CFO of Star Maritime Acquisition Corp. and Nautilus Marine Acquisition Corp. and as CFO and co-CEO of Stellar Acquisition III Inc. Served as CFO of two post-merger companies, Star Bulk Carriers, Corp (SBLK) and Nautilus Offshore, Inc. (NMAR)
- Mr. Syllantavos received a B.Sc. in Industrial Engineering from Roosevelt University and an MBA in Operations Management, International Finance and Transportation Management from the Kellogg Graduate School of Management, Northwestern University



# **Transaction summary**

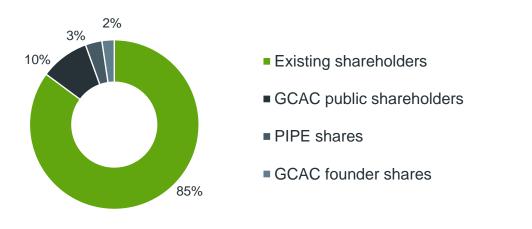
#### Pro forma valuation (mm, except per share data)<sup>(1)</sup>

Share price		\$10.00
Pro forma shares outstanding		177.4
Pro forma equity value		\$1,774
Less: Cash		(\$208) <sup>(2)</sup>
Pro forma firm value		\$1,566
Transaction multiples	Metric	Х
FV / 2025E revenue	\$861	1.8x
FV / 2025E Adj. EBITDA	\$339	4.6x

#### Illustrative sources (\$mm)

Sources of consideration	
Rollover equity	\$1,500.0
SPAC equity	\$172.5
PIPE	\$59.5
Total sources	\$1,732.0

#### Pro forma ownership at close



#### Illustrative uses (\$mm)

Uses of consideration	
Stock consideration	\$1,500.0
Cash consideration	
Cash to balance sheet	\$192.0
Transaction costs	\$40.0
Total uses	\$1,732.0

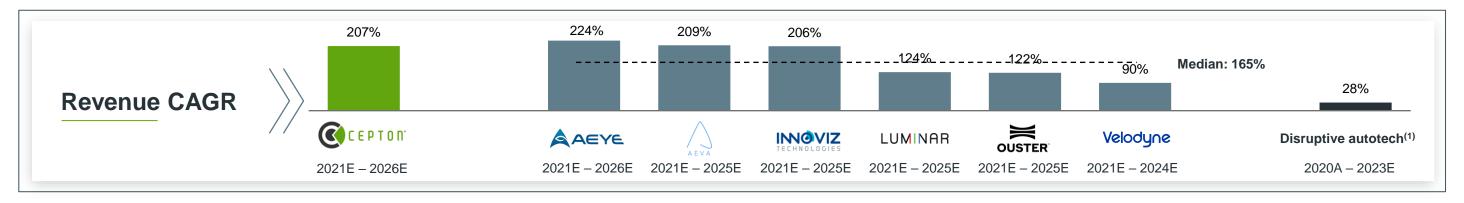
Note: Assumes no redemptions from cash in trust account and assumes new shares issued at a price of \$10.00. Pro forma share count includes ~150mm for existing shareholders, ~6mm for PIPE shares and ~4mm GCAC founder shares. Adj. EBITDA is not a GAAP measure, see appendix for reconciliations

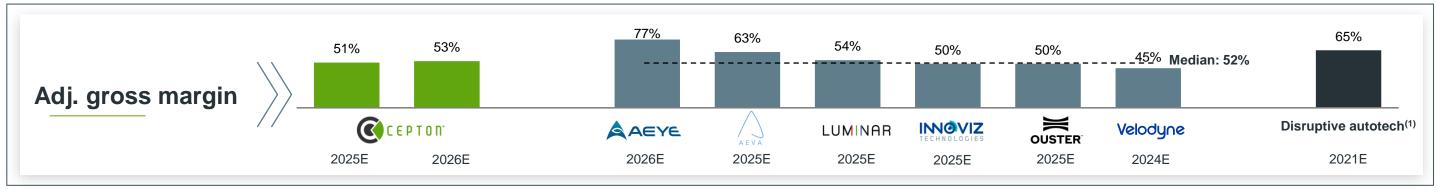


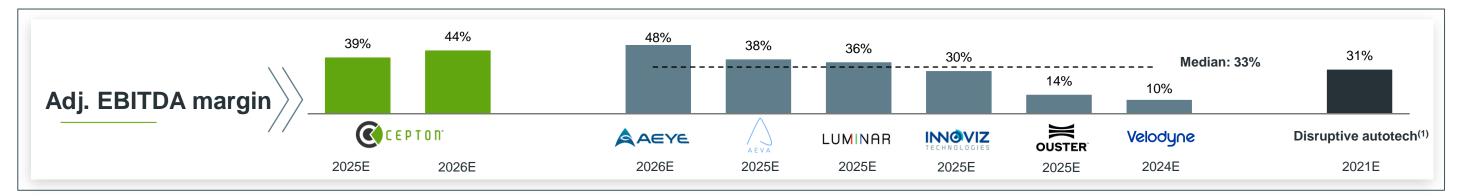
<sup>(1)</sup> Values shown assuming \$10.00 per GCAC share for illustrative purposes; pro forma valuation excludes the impact of warrants, unvested sponsorship shares and earnout shares

<sup>(2)</sup> Includes Cepton's net cash position of \$16mm as of September 30, 2021

# **Operational benchmarking**







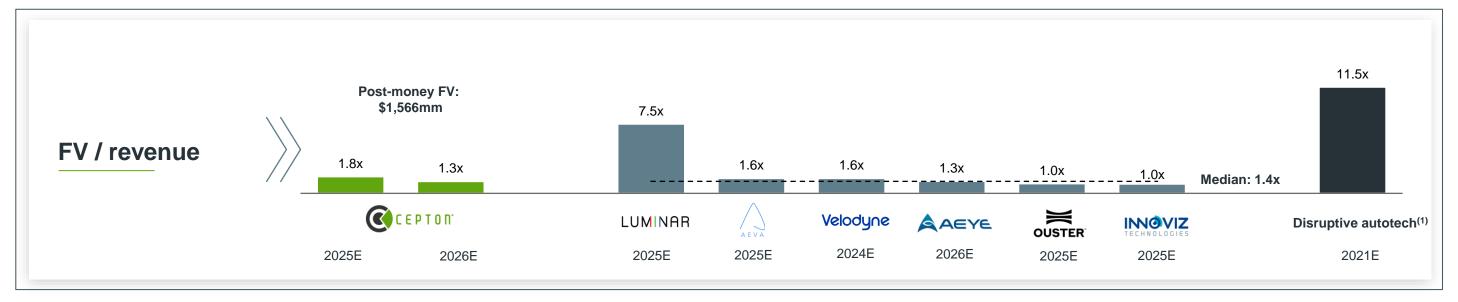
Source: Investor presentations and Factset. Market data as of January 3, 2022 with the exceptions of Mobileye and Xilinx which reflect estimates at pre-announcement unaffected dates of March 10, 2017 and October 8, 2020, respectively (both included in disruptive autotech)

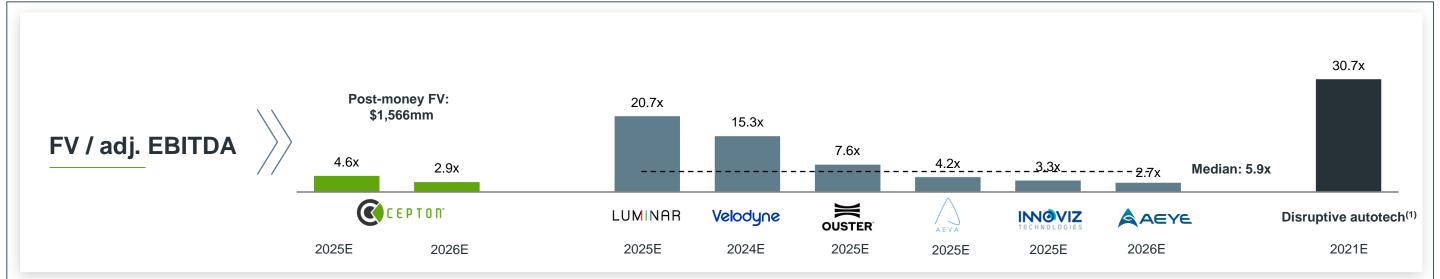
Note: Financials calendarized to 12/31. Adj. EBITDA, adj. gross margin are not GAAP measures, see appendix for reconciliations

Represents the median of Melexis, Cree, NVIDIA, Ambarella, Xilinx and Mobileye. Xilinx's revenue CAGR represents 2018A – 2021E due to lack of estimates for 2022E. Mobileye's revenue CAGR represents 2016A – 2019E and adj. gross and adj. EBITDA margins represent 2017E



# Valuation benchmarking





Source: Investor presentations and Factset. Market data as of January 3, 2022 with the exceptions of Mobileye and Xilinx which reflect trading prices and estimates at pre-announcement unaffected dates of March 10, 2017 and October 8, 2020, respectively (both included in disruptive autotech)

Note: Financials calendarized to 12/31. Adj. EBITDA is not a GAAP measure, see appendix for reconciliations



<sup>(1)</sup> Represents the median of Melexis, Cree, NVIDIA, Ambarella, Xilinx and Mobileye. Mobileye's FV / revenue and FV / adj. EBITDA represent 2017E

## Risk considerations

All references to the "Company," "we," "us" or "our" refer to the business of Cepton. The risks presented below are certain of the general risks related to the business of the Company, and such list is not exhaustive. Additional risks not presently known to us or that we currently believe are not material may also significantly affect our business, financial condition, results of operations or reputation. Our business could be harmed by any of these risks. The list below has been prepared solely for purposes of the private placement transaction, and solely for potential private placement investors, and not for any other purpose. You should carefully consider these risks and uncertainties, and should carry out your own diligence and consult with your own financial and legal advisors concerning the risks and suitability of an investment in this offering before making an investment decision. Risks relating to the business of the Company will be disclosed in future documents filed or furnished by the Company and/or Growth Capital Acquisition Corp. ("Growth Capital") with the United States Securities and Exchange Commission ("SEC"), including the documents filed or furnished in connection with the proposed transactions between the Company and Growth Capital and the proposed transactions between the Company and Growth Capital and the proposed transactions between the Company and Growth Capital, and may differ significantly from, and be more extensive than, those presented below.

- Cepton is an early stage company with a history of losses and expects to incur significant expenses and continuing losses for the foreseeable future.
- · Cepton's limited operating history makes it difficult to evaluate its future prospects and the risks and challenges it may encounter.
- Cepton's forecasts and projections are based upon assumptions, analyses and internal estimates developed by Cepton's management. If these assumptions, analyses or estimates prove to be incorrect or inaccurate, Cepton's actual operating results may differ materially from those forecasted or projected.
- Cepton continues to implement strategic initiatives designed to grow its business. These initiatives may prove more costly than it currently anticipates and Cepton may not succeed in increasing its revenue in an amount sufficient to offset the costs of these initiatives and to achieve and maintain profitability.
- If Cepton's lidar products are not selected for inclusion in advanced driver assistance systems (ADAS) and autonomous driving systems by automotive OEMs, automotive tier 1 companies, mobility or technology companies or their respective suppliers, its business will be materially and adversely affected.
- Cepton is reliant on key inputs and its inability to reduce and control the cost of such inputs could negatively impact the adoption of its products and its profitability.
- Continued pricing pressures, automotive OEM cost reduction initiatives and the ability of automotive OEMs to re-source or cancel vehicle or technology programs may result in losses or lower than anticipated margins, which will adversely affect Cepton's results of operations and financial condition.
- Cepton expects to incur substantial R&D costs and devote significant resources to identifying and commercializing new products, which could significantly reduce its profitability and may never result in revenue to Cepton.
- Although Cepton believes that lidar is the industry standard for autonomous vehicles and other emerging markets, market adoption of lidar is uncertain. If market adoption of lidar does not continue to develop, or develops more slowly than Cepton expects, its business will be adversely affected.
- Cepton is substantially dependent on its series production win with GM and its relationship with Koito, and its business and prospects will be materially and adversely affected if GM's development or launch plans for the multiple vehicle models in which Cepton's products are expected to be deployed are significantly scaled back or terminated.
- Cepton may experience difficulties in managing its growth and expanding its operations.
- Cepton relies on third-party suppliers and because some of the raw materials and key components in its products come from limited or single-source suppliers, Cepton is susceptible to supply shortages, long lead times for components, and supply changes, any of which could disrupt its supply chain and could delay deliveries of its products to customers.
- Because Cepton's sales have been partially to customers engaged in R&D projects and its orders are project-based, Cepton expects its results of operations to fluctuate on a guarterly and annual basis.
- Cepton's transition to an outsourced manufacturing business model may not be successful, which could harm its ability to deliver products and recognize revenue.
- If Cepton further expands its international manufacturing operations, it may face risks associated with manufacturing operations outside the United States.
- Even though many of the components in Cepton's lidars are modular and can be built using readily available materials, Cepton, its outsourcing partners and its suppliers may rely on complex machinery for Cepton's production, which involves a significant degree of risk and uncertainty in terms of operational performance and costs. Cepton, its outsourcing partners and its suppliers may also rely on highly-skilled labor for Cepton's production, and if such highly-skilled labor is unavailable, Cepton's business could be adversely affected.
- As part of growing its business, Cepton may make acquisitions. If Cepton fails to successfully select, execute or integrate its acquisitions, then its business, results of operations and financial condition could be materially adversely affected.
- Changes in Cepton's product mix may impact its financial performance.
- Cepton's sales and operations in international markets expose it to operational, financial and regulatory risks.
- The complexity of Cepton's products and the limited visibility into the various environmental and other conditions under which Cepton's customers use the products could result in unforeseen delays or expenses from undetected defects, errors or reliability issues in hardware or software which could reduce the market adoption of its new products, damage its reputation with current or prospective customers, expose Cepton to product liability and other claims and adversely affect its operating costs.
- Cepton may be subject to product liability or warranty claims that could result in significant direct or indirect costs, which could adversely affect its business and operating results.
- If Cepton or its suppliers do not maintain sufficient inventory or if they do not adequately manage their respective inventory, Cepton could lose sales or incur higher inventory-related expenses, which could negatively affect Cepton's operating results.
- The average selling prices of Cepton's products could decrease rapidly over the life of the product, which may negatively affect Cepton's revenue and gross margin. In addition, the selling prices Cepton is able to ultimately charge in the future for the products it is currently developing or commercializing may be less than what Cepton currently projects, which may cause Cepton's actual operating results to differ materially from its projections.
- Adverse conditions in the automotive industry or the global economy more generally could have adverse effects on Cepton's results of operations.
- The discontinuation, lack of commercial success, or loss of business with respect to a particular vehicle model or other customer solution for which Cepton is a significant supplier to, could reduce Cepton's sales and adversely affect its profitability.
- Since many of the markets in which Cepton competes are new to lidar and rapidly evolving, it is difficult to forecast mid-to-long-term end-customer adoption rates and demand for Cepton's products.
- Cepton targets many customers that are large companies with substantial negotiating power and potentially competitive internal solutions. If Cepton is unable to sell its products to these customers, its prospects and results of operations will be adversely affected.



## Risk considerations (cont'd)

- Cepton's business could be materially and adversely affected if it lost any of its largest customers or if they were unable to pay their invoices.
- If Cepton is unable to establish and maintain confidence in its long-term business prospects among customers and analysts and within its industry or is subject to negative publicity, then Cepton's financial condition, operating results, business prospects and access to capital may suffer materially.
- Cepton's investments in educating its customers and potential customers about the advantages of lidar and its applications may not result in sales of Cepton's products.
- The period of time from engagement to a series production win and then to implementation is long, typically spanning over several years, especially in the automotive market, and Cepton's customer arrangements are subject to cancellation or postponement of contracts or unsuccessful implementation.
- Certain of Cepton's strategic, development, production partner and supply arrangements could be terminated or may not materialize into long-term contract partnership arrangements.
- Cepton operates in a highly competitive market and some market participants have substantially greater resources. Cepton competes against a large number of both established competitors and new market entrants.
- The markets in which Cepton competes are characterized by rapid technological change, which requires it to continue to develop new products and product innovations and could adversely affect market adoption of its products.
- Developments in alternative technology may adversely affect the demand for Cepton's lidar technology.
- · Because lidar is new in most of the markets Cepton is seeking to enter, forecasts of market growth and Cepton's growth in the PIPE materials may not materialize as anticipated.
- Cepton may need to raise additional capital in the future in order to execute its business plan, which may not be available on terms acceptable to Cepton, or at all.
- If Cepton fails to maintain an effective system of internal controls, its ability to produce timely and accurate financial statements or comply with applicable regulations could be adversely affected.
- · Changes in tax laws or exposure to additional income tax liabilities could affect Cepton's future profitability.
- · Cepton's ability to use its net operating loss carryforwards and certain other tax attributes may be limited.
- . Cepton's business depends substantially on the efforts of its co-founders, Dr. Jun Pei and Dr. Mark McCord, its executive officers and highly skilled personnel, and its operations may be severely disrupted if it lost their services.
- Cepton's business could be materially and adversely affected by the global COVID-19 pandemic or other health epidemics and outbreaks.
- Cepton's business is subject to the risks of earthquakes, fire, floods and other natural catastrophic events, global pandemics, and interruptions by man-made problems, such as terrorism. Material disruptions of Cepton's business or information systems resulting from these events could adversely affect its operating results.
- Interruption or failure of Cepton's information technology and communications systems could impact Cepton's ability to effectively provide its services.
- Cepton is subject to cybersecurity risks to operational systems, security systems, infrastructure, integrated software in its lidar solutions and customer data processed by Cepton or third-party vendors or suppliers and any material failure, weakness, interruption, cyber event, incident or breach of security could prevent Cepton from effectively operating its business and could subject Cepton to regulatory actions or litigation.
- Cepton is subject to governmental export and import control laws and regulations. Cepton's failure to comply with these laws and regulations could have an adverse effect on its business, prospects, financial condition and results of operations.
- Changes to trade policy, tariffs and import/export regulations may have a material adverse effect on Cepton's business, financial condition and results of operations.
- Cepton has in the past and may become involved in legal and regulatory proceedings and commercial or contractual disputes, which could have an adverse effect on its profitability and consolidated financial position.
- Cepton is subject to, and must remain in compliance with, numerous laws and governmental regulations across various jurisdictions concerning the manufacturing, use, distribution and sale of its products. Some of Cepton's customers also require that it comply with their own unique requirements relating to these matters. These could impose substantial costs upon Cepton and materially impact our ability to fulfil certain business opportunities.
- Cepton is subject to various environmental laws and regulations that could impose substantial costs upon Cepton.
- Cepton is subject to U.S. and foreign anti-corruption and anti-money laundering laws and regulations. Cepton can face criminal liability and other serious consequences for violations, which can harm its business.
- Cepton's business may be adversely affected by changes in automotive and laser safety regulations or concerns that drive further regulation of the automotive and laser markets.
- Autonomous and ADAS features may be delayed in adoption by OEMs, and Cepton's business impacted, as additional emissions and safety requirements are imposed on vehicle manufacturers.
- Cepton's business may be adversely affected if it fails to comply with the regulatory requirements under the Federal Food, Drug, and Cosmetic or the Food and Drug Administration.
- Failures, or perceived failures, to comply with privacy, data protection, and information security requirements in the variety of jurisdictions in which Cepton operates may adversely impact its business, and such legal requirements are evolving, uncertain and may require improvements in, or changes to, Cepton's policies and operations.
- Regulations related to conflict minerals may cause Cepton to incur additional expenses and could limit the supply and increase the costs of certain metals used in the manufacturing of its products.
- Despite the actions Cepton is taking to defend and protect its intellectual property, Cepton may not be able to adequately protect or enforce its intellectual property rights or prevent unauthorized parties from copying or reverse engineering its solutions. Cepton's efforts to protect and enforce its intellectual property rights and prevent third parties from violating its rights may be costly.
- Third-party claims that Cepton is infringing intellectual property, whether successful or not, could subject it to costly and time-consuming litigation or expensive licenses, and its business could be adversely affected.
- Cepton's intellectual property applications for registration may not issue or be registered, which may have a material adverse effect on Cepton's ability to prevent others from commercially exploiting products similar to Cepton's.
- In addition to patented technology, Cepton relies on its unpatented proprietary technology, trade secrets, designs, experiences, work flows, data, processes, software and know-how.
- Cepton may be subject to damages resulting from claims that it or its current or former employees have wrongfully used or disclosed alleged trade secrets of its employees' former employees. Cepton may be subject to damages if its current or former employees wrongfully use or disclose Cepton's trade secrets.
- Cepton will incur increased costs as a result of operating as a public company, and its management will devote substantial time to compliance with its public company responsibilities and corporate governance practices.
- Cepton's management team has limited experience managing a public company.
- Unanticipated changes in effective tax rates or adverse outcomes resulting from examination of our income or other tax returns could adversely affect our financial condition and results of operations.

